Annual Financial Statements and Auditors' Report December 31, 2007



# **Table of Contents**

Section		<u>Page</u>
1	List of Elected and Appointed Officials	1 – 1
2	Independent Auditors' Report	2 – 1
3	Basic Financial Statements	
	Government-wide Financial Statements	
	Statement of Net Assets	3 – 1
	Statement of Activities	3 – 3
	Fund Financial Statements	
	Governmental Funds	
	Balance Sheet	3 – 4
	Reconciliation of Fund Balances of Governmental Funds to Net Assets of	
	Governmental Activities	3 – 5
	Statement of Revenues, Expenditures and Changes in Fund Balances	3 – 6
	Reconciliation of the Statement of Revenues, Expenditures and Changes	
	in Fund Balances of Governmental Funds to the Statement of Activities	3 – 7
	Proprietary Funds	
	Statement of Net Assets	3 – 8
	Statement of Revenues, Expenses and Changes in Fund Net Assets	3 – 10
	Statement of Cash Flows	3 – 11
	Agency Funds	
	Statement of Assets and Liabilities	3 – 13
	Notes to Financial Statements	3 – 14



<u>Section</u>		<u>Page</u>
4	Required Supplemental Information	
	Budgetary Comparison Schedule	
	General Fund	4 – 1
	Fire Fund	4 – 2
	Police Fund	4 – 3
5	Other Supplemental Information	
	Nonmajor Governmental Funds	
	Combining Balance Sheet	5 – 1
	Combining Statement of Revenues, Expenditures and Changes in Fund Balances	5 – 2
	Component Unit – Downtown Development Authority	
	Budgetary Comparison Schedule	5 – 3
	Reconciliation of the Statement of Revenues, Expenditures and Changes	
	in Fund Balances of Governmental Funds to the Statement of Activities	5 – 4
	Schedule of Indebtedness	5 – 5



Michigan Department of Treasury 496 (02/06) **Auditing Procedures Report** Issued under P.A. 2 of 1968, as amended and P.A. 71 of 1919, as amended

Local Unit of Government Type				Local Ur	nit Name			County		
☐ County ☐ City ☒ Twp ☐ Village ☐ C			Other	Buena V	ista Charter Towns	hip		Saginaw		
Fiscal Year End Opinion Date December 31, 2007 May 16, 2008 Date Audit Report Submitted to State May 30, 2008										
We affi			1, 2007	ividy	10, 200	<u> </u>	L		Way 60, 2000	
			ic accountants li	censed to prac	tice in Mic	chigan.				
	We further affirm the following material, "no" responses have been disclosed in the financial statements, including the notes, or in the Management Letter (report of comments and recommendations).									
	YES	9	Check each a	pplicable box	below. (	See instruc	tions for further detail.	)		
1.	$\boxtimes$		All required cor reporting entity					ed in the fi	nancial statements	and/or disclosed in the
2.		$\boxtimes$	There are no a or the local uni					ed fund ba	alances/unrestricted	net assets (P.A. 275 of 1980)
3.	$\boxtimes$		The local unit is	s in compliance	e with the	Uniform Ch	nart of Accounts issue	d by the [	Department of Treas	sury.
4.	$\boxtimes$		The local unit h	has adopted a b	oudget for	r all require	d funds.			
5.	$\boxtimes$		A public hearin	ig on the budge	et was hel	d in accord	lance with State statut	e.		
6.	$\boxtimes$			has not violated sued by the Lo		•		ed under t	he Emergency Mun	icipal Loan Act, or other
7.		$\boxtimes$	The local unit h	nas not been de	elinquent	in distributi	ng tax revenues that v	vere colle	cted for another tax	ng unit.
8.	$\boxtimes$		The local unit of	only holds depo	sits/inves	tments that	t comply with statutory	requiren	nents.	
9.	$\boxtimes$						nditures that came to d Appendix H of Bulletin		on as defined in the	Bulletin for Audits of Local
10.	$\boxtimes$		not been previo	ously communi	cated to t	he Local Au				e course of our audit that have activity that has not been
11.		$\boxtimes$	The local unit i	s free of repeat	ed comm	ents from p	orevious years.			
12.	$\boxtimes$		The audit opini	ion is UNQUAL	IFIED.					
13.	$\boxtimes$		The local unit haccounting prin			34 or GAS	SB 34 as modified by N	ICGAA S	tatement #7 and oth	ner generally accepted
14.	$\boxtimes$		The board or c	ouncil approve	s all invoi	ces prior to	payment as required	by charte	r or statute.	
15.	$\boxtimes$			J ,			reviewed were perform	-	•	
any o	cal unit ther audission.	of gov dit rep	ernment (author ort, nor do they	rities and commodities and com	nissions ir d-alone a	ncluded) is udit, please	operating within the be enclose the name(s	oundaries ), addres	s of the audited enti s(es), and a descri	ty and is not included in this or otion(s) of the authority and/or
I, the	undersi	gned,	certify that this s	tatement is cor	nplete an	d accurate	in all respects.			
We ha	ave end	losed	the following:		Enclose	d Not I	Required (enter a brie	f justificat	ion)	
Finan	cial Sta	temen	ts							
The le	tter of (	Comm	ents and Recom	mendations	$\boxtimes$					
Other	(Descri	be)								
Certified Public Accountant (Firm Name) Yeo & Yeo, P.C.			ame)				Telepho 989-793	one Number 3-9830		
	Addres					Cit Sa	ty aginaw	State MI		Zip 48605
Autho	rizing C	PA Si	gnature		Printed David R				License Number A 262757	1 .5555
	O $I$ $R$ $I$									

# Buena Vista Charter Township List of Elected and Appointed Officials December 31, 2007

## **Township Board**

Dwayne Parker Supervisor

Barbara A. Montgomery Clerk

Dara Williams Treasurer

Gregory K. Carter Trustee

Robert L. Martin Trustee

Tommie Orange, Jr. Trustee

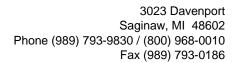
Gilbert Ritter Trustee

## Other Officers and Officials

Martin V. Williams Township Manager

Tracy L. Cormier Director of Fiscal Services







# **Independent Auditors' Report**

To the Township Board Buena Vista Charter Township

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of Buena Vista Charter Township as of and for the year ended December 31, 2007, which collectively comprise the Township's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Township's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of Buena Vista Charter Township as of December 31, 2007 and the respective changes in financial position and cash flows, where applicable, thereof, for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The budgetary comparison information identified in the table of contents are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Buena Vista Charter Township's basic financial statements. The accompanying other supplemental information listed in the table of contents is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

The Township has not presented Management's Discussion and Analysis that accounting principles generally accepted in the United States of America has determined is necessary to supplement, although not a required part of, the basic financial statements.

Saginaw, Michigan

Yeo & Yeo, P.C.

May 16, 2008

## **Statement of Net Assets**

	Р	Primary Government					
	Governmental Activities	Business-type Activities	Total	Component Unit			
Assets							
Cash and cash equivalents	\$ 3,612,832	\$ 312,763	\$ 3,925,595	\$ 835,673			
Receivables							
Taxes	2,726,000	-	2,726,000	549,000			
Customers	-	536,366	536,366	-			
Special assessments	-	122,033	122,033	-			
Other	23,780	-	23,780	-			
Due from other units of government	328,878	-	328,878	-			
Internal balances	57,955	(57,955)	-	-			
Due from primary government	-	-	-	164,628			
Inventories	-	28,399	28,399	-			
Prepaid items	42,019	586	42,605	-			
Restricted assets							
Cash and cash equivalents	42,019	918,437	960,456	-			
Capital assets not being depreciated	60,000	5,906	65,906	335,515			
Capital assets being depreciated	3,871,625	11,214,003	15,085,628	167,951			
Total assets	10,765,108	13,080,538	23,845,646	2,052,767			

## **Statement of Net Assets**

	Primary Government					
		Governmental Business-type Activities Activities		Total	 component Unit	
Liabilities						
Accounts payable	\$	268,870	\$	110,539	•	\$ 125,856
Accrued and other liabilities		93,021		175,113	268,134	-
Due to component unit		164,628		-	164,628	-
Due to other units of government		1,131		-	1,131	-
Noncurrent liabilities						
Due within one year		113,307		578,334	691,641	11,040
Due in more than one year		3,546,277	_	3,678,163	7,224,440	 77,284
Total liabilities		4,187,234		4,542,149	8,729,383	 214,180
Net assets						
Invested in capital assets, net of related debt		781,666		7,412,909	8,194,575	503,466
Restricted for:						
Police training		42,019		-	42,019	-
Debt service		-		525,955	525,955	-
Capital projects		2,973,945		392,482	3,366,427	-
Unrestricted		2,780,244		207,043	2,987,287	 1,335,121
Total net assets	<u>\$</u>	6,577,874	\$	8,538,389	\$ 15,116,263	\$ 1,838,587

# **Statement of Activities**

		P	rogram Revenu	es				
			Operating	Capital	Pi	rimary Governme	ent	
	Expenses	Charges for Services	Grants and Contributions	Grants and Contributions	Governmental Activities	Business-type Activities	Total	Component Unit
Functions/Programs  Primary government  Governmental activities								
General government	\$ 958,179	\$ 263,856	\$ -	\$ 6,600	\$ (687,723)	\$ -	\$ (687,723)	\$ -
Public safety	2,760,372	210,981	-	24,000	(2,525,391)	-	(2,525,391)	-
Public works	754,678	621,638	-	-	(133,040)	-	(133,040)	-
Health and welfare Community and	1,559	-	-	-	(1,559)	-	(1,559)	-
economic development	18,900	-	-	-	(18,900)	-	(18,900)	-
Recreation and culture	394,159	109,568	15,000	-	(269,591)	-	(269,591)	-
Interest on long-term debt	46,424				(46,424)		(46,424)	
Total governmental activities	4,934,271	1,206,043	15,000	30,600	(3,682,628)		(3,682,628)	
Business-type activities								
Sewer	1,221,635	546,714	-	-	-	(674,921)	(674,921)	-
Water	1,189,306	1,126,636				(62,670)	(62,670)	
Total business-type activities	2,410,941	1,673,350				(737,591)	(737,591)	
Total primary government	\$ 7,345,212	\$ 2,879,393	\$ 15,000	\$ 30,600	(3,682,628)	(737,591)	(4,420,219)	
Component unit								
Downtown Development Authority	<u>\$ 198,075</u>	<u>\$</u> -	<u> </u>	<u> </u>				(198,075)
	General reven Property tax				2,801,204	-	2,801,204	528,354
	Debt service	charges			-	605,428	605,428	-
	State shared	l revenue			930,403	-	930,403	-
	Unrestricted	investment ear	nings		118,634	69,606	188,240	44,071
	Miscellaneo	ıs			98,517	16,720	115,237	
	Total gene	ral revenues			3,948,758	691,754	4,640,512	572,425
	Change in net	assets			266,130	(45,837)	220,293	374,350
	Net assets - b	eginning of yea	r		6,311,744	8,584,226	14,895,970	1,464,237
	Net assets - 6	end of year			\$ 6,577,874	\$ 8,538,389	<u>\$ 15,116,263</u>	\$ 1,838,587

# **Governmental Funds**

## **Balance Sheet**

**December 31, 2007** 

	General	Fire Fund	Po	olice Fund	Nonmajor vernmental Funds	Go	Total overnmental Funds
Assets Cash and cash equivalents	\$ 3,465,494	\$ -	\$	15,917	\$ 173,440	\$	3,654,851
Receivables							
Taxes	1,131,000	683,500		683,500	228,000		2,726,000
Other	23,780	-		-	-		23,780
Due from other units of government	328,878	-		-	-		328,878
Due from other funds	328,201	102,621		-	18,749		449,571
Prepaid items	42,019				 		42,019
Total assets	\$ 5,319,372	\$ 786,121	\$	699,417	\$ 420,189	\$	7,225,099
Liabilities							
Accounts payable	\$ 268,870	\$ -	\$	-	\$ -	\$	268,870
Accrued and other liabilities	58,421	-		-	-		58,421
Due to other funds	337,553	-		48,095	5,968		391,616
Due to component unit	164,628	-		-	-		164,628
Due to other units of government	1,131	-		-	-		1,131
Deferred revenue	1,138,793	683,500		683,500	 228,000		2,733,793
Total liabilities	1,969,396	683,500		731,595	233,968		3,618,459
Fund balances Reserved for:							
Prepaid items	42,019	-		-	-		42,019
Police training	-	-		11,954	-		11,954
Land acquisition	2,973,945	-		-	-		2,973,945
Unreserved, reported in:							
General fund	334,012	-		-	-		334,012
Special revenue funds		102,621		(44,132)	 186,221		244,710
Total fund balances (deficit)	3,349,976	102,621		(32,178)	 186,221		3,606,640
Total liabilities and fund balances	\$ 5,319,372	\$ 786,121	\$	699,417	\$ 420,189	\$	7,225,099

YEO & YEO

## **Governmental Funds**

# Reconciliation of Fund Balances of Governmental Funds

# to Net Assets of Governmental Activities

Total fund balances for governmental funds	\$ 3,606,640
Total net assets for governmental activities in the statement of net assets is different because:	
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds	s. 3,931,625
Certain receivables are not available to pay for current period expenditures and, therefore are deferred in the funds.	2,733,793
Certain liabilities are not due and payable in the current period and are not reported in the funds.  Accrued interest  Compensated absences	(34,600) (310,000)
Long-term liabilities applicable to governmental activities are not due and payable in the current period and according are not reported as fund liabilities.	ngly (3,349,584)
Net assets of governmental activities	<u>\$ 6,577,874</u>



# **Governmental Funds**

# **Statement of Revenues, Expenditures and Changes in Fund Balances**

	General	Fire Fund	Police Fund	Nonmajor Governmental Funds	Total Governmental Funds
Revenues			i olice i uriu	i uiius	T unus
Taxes	\$ 1,304,394	\$ 695,361	\$ 695,361	\$ 233,543	\$ 2,928,659
Licenses and permits	186,157	-	-	-	186,157
State revenue sharing	930,403	-	-	-	930,403
Other state grants	16,736	-	-	-	16,736
Local contributions	30,600	-	-	-	30,600
Charges for services	886,316	44,506	53,396	107,957	1,092,175
Fines and forfeitures	150	-	-	-	150
Interest income	108,402	-	-	9,973	118,375
Other revenue	24,601				24,601
Total revenues	3,487,759	739,867	748,757	351,473	5,327,856
Expenditures					
Current					
General government	784,498	-	-	-	784,498
Public safety	188,064	789,997	1,516,138	-	2,494,199
Public works	676,460	-	-	-	676,460
Health and welfare	-	-	-	1,559	1,559
Community and economic development	18,900	-	-	-	18,900
Recreation and culture	11,731	-	-	323,130	334,861
Other functions	296,494	- 47.050	- 24 440	-	296,494
Capital outlay  Debt service	294,940	47,059	34,419	-	376,418
Principal retirement	_	29,992	_	_	29,992
Interest and fiscal charges	-	8,224	-	<u>-</u>	8,224
Total expenditures	2,271,087	875,272	1,550,557	324,689	5,021,605
Excess (deficiency) of revenues over expenditures	1,216,672	(135,405)	(801,800)	26,784	306,251
Other financing sources (uses)					
Transfers in	-	238,026	769,622	-	1,007,648
Transfers out	(1,007,648)		-	-	(1,007,648)
Issuance of debt	3,254,050				3,254,050
Total other financing sources and uses	2,246,402	238,026	769,622		3,254,050
Net change in fund balance	3,463,074	102,621	(32,178)	26,784	3,560,301
Fund balance (deficit) - beginning of year	(113,098)			159,437	46,339
Fund balance (deficit) - end of year	\$ 3,349,976	\$ 102,621	\$ (32,178)	\$ 186,221	\$ 3,606,640



## **Governmental Funds**

# Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities

Net change in fund balances - Total governmental funds	\$ 3,560,301
Total change in net assets reported for governmental activities in the statement of activities is different because:	
Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.  Depreciation expense Capital outlay	(224,958) 278,675
Revenues in the statement of activities that do not provide current financial resources are not reported as revenue in the funds.	
Property taxes	(127,455)
Expenses are recorded when incurred in the statement of activities  Accrued interest  Compensated absences	(29,800) (21,000)
Bond proceeds are reported as financing sources in the governmental funds and thus contribute to the change in fund balance. In the statement of net assets, however, issuing debt increases long-term liabilities and does not affect the statement of activities. Similarly, repayment of principal is an expenditure in the governmental funds but reduces the liability in the statement of net assets.	
Debt issued  Repayments of long-term debt	 (3,254,050) 84,417
Change in net assets of governmental activities	\$ 266,130



# **Proprietary Funds**

## **Statement of Net Assets**

		Enterprise Funds				
	Sewer	Water	Total			
Assets						
Current assets						
Cash and cash equivalents	\$ 28,974	\$ 283,789	\$ 312,763			
Receivables						
Customers	-	536,366	536,366			
Due from other funds	181,824	•	398,007			
Inventories	-	28,399	28,399			
Prepaid items	586		<u>586</u>			
Total current assets	211,384	1,064,737	1,276,121			
Noncurrent assets						
Restricted assets						
Cash and cash equivalents	697,930	220,507	918,437			
Special assessments, current	1,708	9,768	11,476			
Special assessments receivable, deferred	48,375	62,182	110,557			
Capital assets, net	8,667,848	2,552,061	11,219,909			
Total noncurrent assets	9,415,861	2,844,518	12,260,379			
Total assets	9,627,245	3,909,255	13,536,500			



# **Proprietary Funds**

## **Statement of Net Assets**

	E	Enterprise Funds				
	Sewer Water		Total			
abilities  Accounts payable Accrued and other liabilities Due to other funds Current portion of noncurrent liabilities	\$ 23,884 55,475 199,262 461,000	\$ 86,655 119,638 256,700 117,334	\$ 110,539 175,113 455,962 578,334			
Total current liabilities	739,621	580,327	1,319,948			
Noncurrent liabilities  Long-term debt net of current portion  Total liabilities	3,346,000 4,085,621	332,163 912,490	3,678,163 4,998,111			
Net assets Invested in capital assets, net of related debt Restricted for: Debt service Capital projects Unrestricted (deficit)	4,860,848 525,955 171,975 (17,154)	2,552,061 - 220,507 224,197	7,412,909 525,955 392,482 207,043			
Total net assets	\$ 5,541,624	\$ 2,996,765	\$ 8,538,389			



# **Proprietary Funds**

# Statement of Revenues, Expenses and Changes in Fund Net Assets

		Enterprise Funds			
	Sewer	Water	Total		
Operating revenue					
Customer fees	\$ 546,625	\$ 1,080,817	\$ 1,627,442		
Connection fees	-	32,784	32,784		
Other revenue	2,078	27,766	29,844		
Total operating revenue	548,703	1,141,367	1,690,070		
Operating expenses					
Personnel services	324,026	261,560	585,586		
Supplies	70,456	504,596	575,052		
Contractual services	231,212	135,573	366,785		
Utilities	123,761	11,676	135,437		
Repairs and maintenance	42,283	124,271	166,554		
Other expenses	35,037	26,066	61,103		
Depreciation	303,626	108,356	411,982		
Total operating expenses	1,130,401	1,172,098	2,302,499		
Operating income (loss)	(581,698)	(30,731)	(612,429)		
Nonoperating revenue (expenses)					
Debt service charges	605,428	-	605,428		
Interest income	42,157	27,449	69,606		
Interest expense	(91,234)	(17,208)	(108,442)		
Total nonoperating revenues (expenses)	556,351	10,241	566,592		
Change in net assets	(25,347)	(20,490)	(45,837)		
Net assets - beginning of year	5,566,971	3,017,255	8,584,226		
Net assets - end of year	\$ 5,541,624	\$ 2,996,765	\$ 8,538,389		

# **Proprietary Funds**

## **Statement of Cash Flows**

	Business-type Activ	vities - Enterprise Funds
	SewerV	Vater Total
Cash flows from operating activities		
Receipts from customers	\$ 566,296 \$ 1	,012,318 \$ 1,578,614
Receipts from other funds	147,547	38,489 186,036
Payments to other funds	(700)	(4,025) (4,725)
Payments to suppliers	(519,964)	(800,376) (1,320,340)
Payments to employees	(324,026)	(261,560) (585,586)
Net cash used by operating activities	(130,847)	(15,154) (146,001)
Cash flows from capital and related financing activities		
Proceeds from capital debt	605,428	- 605,428
Proceeds from special assessments	473	79,886 80,359
Purchases/construction of capital assets	-	(49,074) (49,074)
Principal and interest paid on long-term debt	(547,234)	(133,541) (680,775)
Net cash provided (used) by capital and related financing activities	58,667	(102,729) (44,062)
Cash flows from investing activities		
Interest received	42,157	27,449 69,606
Net change in cash and cash equivalents	(30,023)	(90,434) (120,457)
Cash and cash equivalents - beginning of year	756,927	594,730 1,351,657
Cash and cash equivalents - end of year	\$ 726,904 \$	504,296 \$ 1,231,200

# **Proprietary Funds**

## **Statement of Cash Flows**

	Business-type Activities - Enterprise Funds				
		Sewer	Water	Total	
Reconciliation of operating income (loss) to net cash provided (used) by operating activities  Operating income (loss)  Adjustments to reconcile operating income to net cash	\$	(581,698) \$	(30,731) \$	(612,429)	
from operating activities  Depreciation expense  Changes in assets and liabilities		303,626	108,356	411,982	
Receivables (net)		17,593	(129,049)	(111,456)	
Due from other funds		(700)	(4,025)	(4,725)	
Inventories		-	(7,846)	(7,846)	
Prepaid items		(586)	-	(586)	
Accounts payable		(14,968)	8,246	(6,722)	
Accrued and other liabilities		(1,661)	1,406	(255)	
Due to other funds		147,547	38,489	186,036	
Net cash used by operating activities	\$	(130,847) \$	(15,154) \$	(146,001)	

# **Agency Funds**

## **Statement of Assets and Liabilities**

	elinquent Collection Fund	Tax	Current Collection and 2005	Tax	Current x Collection and 2006	_	Current x Collection Fund 2007	 Payroll Fund	Total Agency Funds
Assets Cash and cash equivalents	\$ 148,103	\$	9,295	\$	-	\$	2,435,613	\$ 34,488	\$ 2,627,499
Liabilities Accrued and other liabilities Due to other units of government	\$ - 148,103	\$	- 9,295	\$	- -	\$	- 2,435,613	\$ 34,488	\$ 34,488 2,593,011
Total liabilities	\$ 148,103	\$	9,295	\$	-	\$	2,435,613	\$ 34,488	\$ 2,627,499



### **Note 1 - Summary of Significant Accounting Policies**

### **Reporting Entity**

Buena Vista Charter Township is governed by an elected sevenmember Board. The accompanying financial statements present the government and its component units, entities for which the government is considered to be financially accountable. Although blended component units are legal separate entities, in substance, they are part of the government's operations. Each discretely presented component unit is reported in a separate column in the government-wide financial statements to emphasize that it is legally separate from the government (see discussion below for description).

Discretely Presented Component Units – The component unit column in the entity wide financial statements include the financial data of the Township's Downtown Development Authority. This unit is reported in a separate column to emphasize that it is legally separate from the Township. The members of the Governing Board of the Downtown Development Authority are appointed by the Board of Trustees. The budgets and expenditures of the Downtown Development Authority must be approved by the Board of Trustees. The Township also has the ability to significantly influence operations of the Downtown Development Authority. The Downtown Development Authority does not issue any other form of financial statements except as contained in the Buena Vista Charter Township annual financial statements.

#### **Government-Wide and Fund Financial Statements**

The government-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information on all of the nonfiduciary activities of the primary government and its component units. *Government activities*, which normally are supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which rely to a significant extent on fees and charges for support. Likewise, the *primary government* is reported separately from certain legally separate

component units for which the primary government is financially accountable.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segments are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

# Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.



Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, sales taxes, franchise taxes, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable and available only when cash is received by the government.

The government reports the following major governmental funds:

The General Fund is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The Fire Fund accounts for the proceeds and disbursements for the operation of the government's fire protection system.

The Police Fund accounts for the proceeds and disbursements for the operation of the government's police protection system.

The government reports the following major proprietary funds:

The Sewer Fund accounts for the activities of the sewage collection system.

The Water Fund accounts for the activities of the water distribution system.

Additionally, the government reports the following:

The nonmajor special revenue funds account for the proceeds of specific revenue sources requiring separate accounting because of legal or regulatory provisions or administrative requirements.

Payroll Fund and Current Tax Collection Funds accounts for property tax and other deposits collected on behalf of other units and individuals.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the *option* of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The government has elected not to follow subsequent private-sector guidance.

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are payments-in-lieu of taxes where the amounts are reasonably equivalent in value to the interfund services provided and other charges between the government's water and sewer function and various other functions of the government. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.



Amounts reported as *program revenues* include 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as *general revenues* rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish *operating* revenues and expenses from *nonoperating* items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the sewer and water funds and the internal service funds are charges to customers for sales and services. The government also recognizes as operating revenue the portion of tap fees intended to recover the cost of connecting new customers to the system. Operating expenses for sewer and water funds and the internal service funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the government's policy to use restricted resources first, then unrestricted resources as they are needed.

### Assets, Liabilities, and Net Assets or Equity

Deposits and investments – Cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with a maturity of three months or less when acquired. Investments are stated at fair value based on quoted market price. Certificate of deposits are stated at cost which approximates fair value.

Receivables and payables – In general, outstanding balances between funds are reported as "due to/from other funds." Activity

between funds that is representative of lending/borrowing arrangement outstanding at the end of the fiscal year is referred to as "advances to/from other funds." Any residual balances outstanding between the governmental activities and the business-type activities are reported in the government-wide financial statements as "internal balances."

All trade and property tax receivables are shown as net of allowance for uncollectible amounts. Property taxes are levied on each December 1<sup>st</sup> on the taxable valuation of property as of the preceding December 31<sup>st</sup>. Taxes are considered delinquent on March 1<sup>st</sup> of the following year, at which time penalties and interest are assessed.

The 2007 taxable valuation of the government totaled \$231,877,787, on which ad valorem taxes consisted of 4.9618 mills for operating purposes, 2.0 mills for police and fire protection, and 1.0 mill for community center operations. This resulted in \$1,150,531 for operating expenses, \$463,756 for police and fire protection, and \$231,878 for community center operations, exclusive of any Michigan Tax Tribunal or Board of Review adjustments.

Inventories and prepaid items – Inventories are valued at cost, on a first-in, first-out basis.

Restricted assets – Certain revenue bonds of the Enterprise Funds require amounts to be set aside for a bond reserve. These amounts have been classified as restricted cash and cash equivalents.

Capital assets – Capital assets, which include property, plant and equipment, are reported in the applicable governmental or business-type activities column in the government-wide financial statements. Capital assets are defined by the government as assets with an initial individual cost of more than \$5,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost, if purchased or constructed.



# Notes to Financial Statements December 31, 2007

The reported value excludes normal maintenance and repairs which are essentially amounts spent in relation to capital assets that do not increase the capacity or efficiency of the item or extend its useful life beyond the original estimate. In the case of donations the government values these capital assets at the estimated fair value of the item at the date of its donation.

Property, plant and equipment are depreciated using the straight-line method over the following useful lives:

Buildings, additions and improvements	20 to 50 years
Water system	25 to 50 years
Sewer system	25 to 50 years
Machinery and equipment	5 to 20 years
Vehicles	5 to 8 years

Compensated absences – Each full time employee receives an allotted amount of sick, vacation and personal time each year, and can carry forward an unlimited amount of vacation, sick and personal time. All accumulated sick, vacation and personal pay is accrued when incurred in the government-wide and proprietary fund financial statements. A liability for these amounts is reported in governmental funds only for terminations as of year end.

Long-term obligations – In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets.

Fund equity – In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

### **Comparative Data**

Comparative data is not included in the government's financial statements.

### Note 2 - Stewardship, Compliance, and Accountability

### **Budgetary Information**

The government is subject to the budgetary control requirements of the Uniform Budgeting Act (P.A. 621 of 1978, as amended). Annual budgets are adopted on a basis consistent with accounting principles generally accepted in the United States of America for the General Fund and all Special Revenue Funds. All annual appropriations lapse at fiscal year end.

Prior to September 1, the Township Supervisor submits to the Board of Trustees a proposed operating budget for the fiscal year commencing the following January 1. Public hearings are obtained to obtain taxpayer comments and the budget is legally enacted through passage of an ordinance prior to November 1.

The budget document presents information by fund, activity, department, and line items. The legal level of budgetary control adopted by the governing body is the activity level. The Township Clerk is authorized to transfer budgeted amounts between line items within an activity; however, any revisions that alter the total expenditures of an activity must be approved by the Board of Trustees.

Amounts encumbered for purchase orders, contracts, etc. are not tracked during the year. Budget appropriations are considered to be spent when goods are received or services rendered.

### **Excess of Expenditures over Appropriations**

The Township incurred expenditures in excess of budget in the following funds. Excess expenditures in these funds occurred in the following areas:



# Buena Vista Charter Township Notes to Financial Statements

**December 31, 2007** 

	Final Budget	Actual	Excess
General fund Supervisor	\$ 23,966	\$ 24,806	\$ 840
Attorney Capital outlay	60,000 152,000	88,387 294,940	28,387 142,940
Police Fund Public safety Capital outlay	1,490,022 25,000	1,516,138 34,419	26,116 9,419

#### **Deficit Fund Balance/Net Assets**

The Township has accumulated a fund balance deficit in the Police Fund. The deficit in the Police Fund is related to expenditures exceeding revenues in the current year. The 2008 Police Fund budget as adopted does not identify the deficit and does not currently eliminate the deficit. Management will be amending the current year budget to eliminate this deficit.

The Township has accumulated an unrestricted deficit in its Sewer Fund. The deficit has arisen due to operating expenses exceeding operating revenues. The rates were raised in the current year and management believes this will eliminate the deficit in 2008.

## Note 3 - Deposits and Investments

Interest rate risk – In accordance with its investment policy, the government manages its exposure to declines in fair values by limiting the maturity of its investment within each investment category.

Credit risk – State statutes and the government's investment policy authorize the government to make deposits and invest in the accounts of federally insured banks, credit unions, and savings and loan associations which have an office in Michigan. The local unit is allowed to invest in bonds, securities and other obligations of the United States, or any agency or instrumentality of the United States;

United States government or federal agency obligations; repurchase agreements; bankers acceptance of United States Banks; commercial paper rated within the two highest classifications which mature not more than 270 days after the date of purchase; obligations of the State of Michigan or any of its political subdivisions, which are rated as investment grade; and mutual funds composed of investment vehicles that are legal for direct investment by local units of government in Michigan.

Concentration of credit risk – The government's investment policy establishes limits on the amount of investment in any one issuer within each investment category as well as within the investment portfolio as a whole.

Custodial credit risk – deposits – In the case of deposits, this is the risk that in the event of a bank failure, the Township's deposits may not be returned to them. As of December 31, 2007, \$ 5,540,001 of the Township's bank balance of \$ 5,946,876 was exposed to custodial credit risk because it was uninsured and uncollateralized.

#### Note 4 - Receivables and Deferred Revenue

The only receivables not expected to be collected within one year are as follows:

		Sewer	Water
Primary government Special assessments	<u>\$</u>	48,375	\$ 62,182

Governmental funds report deferred revenue in connection with receivables for revenue that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received but not yet earned. At the end of the current fiscal year, the various components of deferred revenue are as follows:



	<u>Unavailable</u>
Primary government Property taxes	\$ 2,733,793
Component unit Property taxes	\$ 549,000

## Note 5 - Capital Assets

Captal assets activity of the primary government for the current year was as follows:

	Beginning			Ending		
	Balance	Increases	Decreases	Balance		
Governmental activities  Capital assets not being depreciated  Land	\$ 60,000	\$ -	\$ -	\$ 60,000		
Capital assets being depreciated						
Buildings, additions and improvements	3,965,091	-	-	3,965,091		
Machinery and equipment	842,498	85,099	-	927,597		
Vehicles	578,340	193,576		771,916		
Total capital assets being depreciated	5,385,929	278,675		5,664,604		
Less accumulated depreciation for						
Buildings, additions and improvements	798,453	70,382	-	868,835		
Machinery and equipment	369,209	83,557	-	452,766		
Vehicles	400,359	71,019		471,378		
Total accumulated depreciation	1,568,021	224,958		1,792,979		
Net capital assets being depreciated	3,817,908	53,717	<u> </u>	3,871,625		
Governmental activities capital assets, net	\$ 3,877,908	\$ 53,717	\$ -	\$ 3,931,625		

	Beginning Balance	Increases	Decreases	Ending Balance
Business-type activities				
Capital assets not being depreciated				
Land	\$ 5,906	\$ -	<u>\$ -</u>	\$ 5,906
Capital assets being depreciated				
Buildings, additions and improvements	1,380,587	-	_	1,380,587
Machinery and equipment	501,512	-	_	501,512
Vehicles	-	49,074	_	49,074
Water system	3,873,743	-	_	3,873,743
Sewer system	13,274,058			13,274,058
Total capital assets being depreciated	19,029,900	49,074		19,078,974
Less accumulated depreciation				
Buildings, additions and improvements	808,433	27,726	-	836,159
Machinery and equipment	373,324	3,492	_	376,816
Vehicles	-	4,600	-	4,600
Water system	1,685,634	91,528	_	1,777,162
Sewer system	4,585,598	284,636		4,870,234
Total accumulated depreciation	7,452,989	411,982		7,864,971
Net capital assets being depreciated	11,576,911	(362,908)		11,214,003
Business-type capital assets, net	\$ 11,582,817	\$ (362,908)	<u> </u>	\$ 11,219,909

Capital assets activity of the component unit for the current year was as follows:

	eginning Balance	li	ncreases	De	ecreases		Ending Balance
Component Unit Capital assets not being depreciated	 						_
Land Construction in progress	\$ 33,287 147,674	\$	203,954	\$	- 49,400	\$	33,287 302,228
Total capital assets not being depreciated	 180,961	_	203,954		49,400	_	335,515
Capital assets being depreciated Land improvements	 	_	167,951			_	167,951
Component unit capital assets, net	\$ 180,961	\$	371,905	\$	49,400	\$	503,466



# Notes to Financial Statements December 31, 2007

Depreciation expense was charged to programs of the primary government as follows:

recorded in the accounting system, and 3) payments between funds are made.

Governmental activities General government Public safety Public works	\$ 56,239 134,975 33,744
Total governmental activities	224,958
Business-type activities Sewer Water	303,626 108,356
Total business-type activities	411,982
Total primary government	\$ 636,940

F	Receivable Fund	Payable Fund	 Amount
DDA		General Fund	\$ 164,628

## Note 6 - Interfund Receivables, Payable, and Transfers

The composition of interfund balances is as follows:

Receivable Fund	Payable Fund		Amount
General Fund	Non major funds	\$	5,968
General Fund	Police Fund		48,095
General Fund	Sewer Fund		199,262
General Fund	Water Fund		74,876
Fire Fund	General Fund		102,621
Sewer Fund	Water Fund		181,824
Water Fund	General Fund		216,183
Non major funds	General Fund		18,749
		\$	847,578

The outstanding balances between funds result mainly from the time lag between the dates that 1) interfund goods and services are provided or reimbursable expenditures occur, 2) transactions are



## Note 7 - Long-Term Debt

The government issues bonds to provide for the acquisition and construction of major capital projects. General obligation bonds are direct obligations and pledge the full faith and credit of the government. Installment purchase agreements are also general obligations of the government. Other long-term obligations include compensated absences. Compensated absences are typically liquidated with funds from the General Fund, Sewer Fund and Water Fund.

Long-term obligation activity is summarized as follows:

				Interest	Principal							
	Ar	mount of	Maturity	Rate	Maturity	Beginning				Ending	D	ue Within
		Issue	Date	Ranges	Ranges	 Balance	Additions	R	eductions	Balance		One Year
Governmental activities												
General obligation bonds												
2007 General obligation bonds	\$	3,000,000	4/1/32	8.00%	\$45,000-\$275,000	\$ -	\$ 3,000,000	\$	-	\$ 3,000,000	\$	-
Installment purchase agreements												
2007 Equipment loan		254,050	4/1/10	4.620%	7,569 - 7540	-	254,050		54,425	199,625		83,315
Fire apparatus		299,924	5/25/12	4.570%	29,992	179,951	-		29,992	149,959		29,992
Compensated absences						 289,000	 21,000		-	 310,000		-
Total governmental activities						\$ 468,951	\$ 3,275,050	\$	84,417	\$ 3,659,584	\$	113,307
Business-type activities												
Limited tax obligation bonds												
1999 Sewage disposal system	\$	275,000	10/1/18	4.75%-5.40%	\$10,000-\$25,000	\$ 215,000	\$ -	\$	10,000	\$ 205,000	\$	10,000
1993 Sewage disposal system		5,620,000	10/1/13	2.00%	230,000-255,000	1,700,000	-		230,000	1,470,000		230,000
General obligation bonds												
1989 Water improvement		1,050,000	5/1/09	3.00%-7.10%	75,000	225,000	-		75,000	150,000		75,000
1995 Watermain extension		313,858	5/5/10	5.55%	26,000-27,000	94,830	-		25,000	69,830		26,000
1994 Sewage disposal system		4,570,000	10/1/16	2.00%	210,000-245,000	2,260,000	-		205,000	2,055,000		210,000
Installment purchase agreements												
2003 Watermain extension		95,000	5/1/18	4.20%	6,333-6,334	76,000	-		6,333	69,667		6,334
Delphi watermain		170,000	5/1/20	4.85%	10,000-15,000	170,000	-		10,000	160,000		10,000
Sewer effluent pumps		110,000	5/1/14	3.88%	11,000	 88,000	 -		11,000	 77,000		11,000
Total business-type activities						\$ 4,828,830	\$ -	\$	572,333	\$ 4,256,497	\$	578,334
Component unit												
General obligation bonds												
Installment loan	\$	220,807	12/1/15	0.00%	\$11,040	\$ 99,364	\$ -	\$	11,040	\$ 88,324	\$	11,040

Annual debt service requirements to maturity for the above obligations are as follows:

Year Ending	 Governmen	tal /	Activities		Business-type Activites				
December 31,	 Principal		Interest		Principal		Interest		
2008	\$ 113,307	\$	106,076	\$	578,334	\$	103,112		
2009	117,238		130,857		594,333		87,607		
2010	104,056		125,455	519,163			74,220		
2011	79,992		120,941		517,334		62,312		
2012	84,991		117,571		522,333		50,881		
2013 - 2017	350,000		544,000		1,448,667		105,417		
2018 - 2022	530,000		461,200		76,333		4,846		
2023 - 2027	790,000		335,800		-		-		
2028 - 2032	 1,180,000		149,200				-		
	\$ 3,349,584	\$	2,091,100	\$	4,256,497	\$	488,395		

Component unit maturities are as follows:

Year Ending						
December 31,	Principal					
2008	\$	11,040				
2009		11,041				
2010		11,040				
2011		11,040				
2012		11,040				
2013 - 2017		33,123				
	\$	88,324				

### Note 8 - Bond Issuance

During the year the Township issued \$3,000,000 of general obligation limited tax bonds to procure land on behalf of the Charter Township of Buena Vista - Downtown Development Authority. The Authority has

guaranteed the bond payments which will be repaid through tax capture and the subsequent sale of the land.

### Note 9 - Risk Management

The Township is exposed to various risks of loss related to property loss, torts, errors and omissions and employee injuries (workers' compensation), as well as medical benefits provided to employees. The Township has purchased commercial insurance for all employee health care and workers' compensation claims. Settled claims relating to the commercial insurance has not exceeded the amount of insurance coverage in any of the past three fiscal years.

The Township is self insured for vision insurance through Mutual Eye Claim Audits, Inc. (MECA). This plan covers all full time employees and their families once that employee has completed 30 days of employment. The plan covers all customary examinations, and lenses. The plan pays up to \$75 for frames or up to \$170 for contact lenses. Adult participants may make claims once in every twenty-four consecutive months, and children may make claims once every twelve consecutive months.

## Note 10 - Employee Retirement and Benefit Systems

## Defined benefit pension plan

Plan description – The government participates in the Michigan Municipal Employees' Retirement System (MERS), an agent multiple-employer defined benefit pension plan that covers all employees of the government. The system provides retirement, disability and death benefits to plan members and their beneficiaries. MERS issues a publicly available financial report that includes financial statements and required supplementary information for the system. That report may be obtained by writing to MERS at 447 N. Canal Rd., Lansing, Michigan 48917.



Funding policy – The obligation to contribute to and maintain the system for these employees was established by negotiation with the government's competitive bargaining units and requires a contribution from the employees of 6 percent of gross wages for General, and Police and Fire employees.

Annual pension costs – For year ended 2007, the government's annual pension cost of \$195,680 for the plan was equal to the required and actual contribution. The annual required contribution was determined as part of an actuarial valuation at December 31, 2006, using the entry actual age cost method. Significant actuarial assumptions used include: 1) a 8% investment rate of return; 2) projected salary increases of 4.5% per year; and 3) 2.5% per year cost of living adjustments. Both determined using techniques that smooth the effects of short-term volatility over a four-year period. The unfunded actuarial liability is being amortized as a level percent of payroll on a closed basis. The remaining amortization period is 30 years.

Three year trend information as of December 31, 2007 follows:

	2006	2005	2004			
Annual pension cost	\$ 186,490	\$ 173,274	\$	140,679		
Percentage of APC contributed	100%	100%		100%		
Actuarial value of assets	6,039,203	5,641,496		5,305,785		
Actuarial accrued liabilities	7,469,101	7,316,283		6,677,032		
Unfunded AAL	1,429,898	1,674,787		1,371,247		
Funded ratio	81%	77%		79%		
Covered payroll	1,258,310	1,842,266		1,624,330		
UAAL as a percentage of covered						
payroll	88%	110%		84%		

### **Note 11 - Deferred Compensation Plan**

The Township offers all its full time employees a deferred compensation plan created in accordance with the Internal Revenue

Code, section 457. The assets of the plan were held in trust, as described in IRC section 457(g) for the exclusive benefit of the participants and their beneficiaries. The custodian thereof for the exclusive benefit of the participants holds the custodial account for the pay-as-you-go basis. The Township's cost of providing the health insurance benefits to retirees for 2007 was approximately \$47,000. There were nine participants at December 31, 2007.

### **Note 12 - Contingent Liabilities**

Amounts received or receivable from grant agencies are subject to audit and adjustment by grantor agencies, principally the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures that may be disallowed by the grantor cannot be determined at this time, although the government expects such amounts, if any, to be immaterial.

### Note 13 - Major Tax Payer

In October 2005, the Township's largest tax payer filed for voluntary petitions for reorganization under chapter 11 of the U.S. Bankruptcy Code and operates its business as debtors-in-possession. At the time of this report we are unable to measure the effect that this could have on the Township. These financial statements should be read with this fact in mind.

## **Note 14 - Upcoming Accounting and Reporting Changes**

The Government Accounting Standards Board has issued Statement No. 45, Accounting and Reporting by Employers for Postemployment Benefits other than Pensions. The new pronouncement provides guidance for local units of government in recognizing the cost of retiree health care. The new rules will cause the government-wide financial statements to recognize the cost of providing retiree health-



care coverage over the working life of the employee, rather than at the time the health care premiums are paid. The new pronouncement is effective for the year ending December 31, 2009.

The Government Accounting Standards Board has issued Statement No. 48, Sales and Pledges of Receivables and Future Revenues and Intra-Entity Transfers of Assets and Future Revenues. This Statement establishes criteria that governments will use to ascertain whether the proceeds received should be reported as revenue or as a liability. The criteria should be used to determine the extent to which a transferor government either retains or relinquishes control over the receivables or future revenues through its continuing involvement with those receivables or future revenues. This Statement establishes that a transaction will be reported as a collateralized borrowing unless the criteria indicating that a sale has taken place are met. If it is determined that a transaction involving receivables should be reported as a sale, the difference between the carrying value of the receivables and the proceeds should be recognized in the period of the sale in the change statements. If it is determined that a transaction involving future revenues should be reported as a sale, the revenue should be deferred and amortized, except when specific criteria are met. This Statement also provides additional guidance for sales of receivables and future revenues within the same financial reporting entity. The requirements of this Statement are effective for financial statements for periods beginning after December 15, 2006.

The Government Accounting Standards Board has issued Statement No. 49, Accounting and Financial Reporting for Pollution Remediation Obligations. This statement addresses how to account for pollution remediation activities of the effects of existing pollution. It does not include prevention or control activities nor future remediation required upon retirement of an asset. In general, a liability will be recorded based on the current value of expected costs as estimated using the expected cash flows method. This statement is effective for financial statements with periods ending after December 15, 2007. However,

measurement is required as of the beginning of the period.

### Note 15 - Subsequent Event

In April of 2008, the Township received a low interest loan from the United States Department of Agriculture Rural Development for \$9,000,000. The proceeds of the loan will be used for sewer system upgrades and replacement of aging sewer lines. The loan will be paid through charges to users of the sewer system.



# **Required Supplemental Information**

# **Budgetary Comparison Schedule**

# **General Fund**

		Budgeted	I Amounts		Actual Over (Under) Final	
		Original	Final	Actual	Budget	
Revenues						
Taxes						
Property taxes		\$ 1,131,000	\$ 1,131,000	\$ 1,147,716	\$ 16,716	
Other taxes		57,500	57,500	30,958	(26,542)	
Penalties and interest		3,000	3,000	-	(3,000)	
Administration fee		141,400	141,400	125,720	(15,680)	
Licenses and permits		215,445	215,445	186,157	(29,288)	
State revenue sharing		959,439	959,439	930,403	(29,036)	
State grants		-	-	16,736	16,736	
Local contributions		30,600	30,600	30,600	-	
Charges for services		838,087	838,087	886,316	48,229	
Fines and forfeitures		4,800	4,800	150	(4,650)	
Interest income		25,000	25,000	108,402	83,402	
Other revenue		36,000	36,000	24,601	(11,399)	
Sale of fixed assets		2,400	2,400	-	(2,400)	
Bond and capital lease proceeds				3,254,050	3,254,050	
Total revenues		3,444,671	3,444,671	6,741,809	3,297,138	
Expenditures						
General government						
Township board		43,527	43,527	35,090	(8,437)	
Supervisor		23,966	23,966	24,806	840	
Manager		222,492	222,492	212,171	(10,321)	
Accounting		194,183	194,183	188,156	(6,027)	
Clerk		42,775	42,775	42,487	(288)	
Board of review		800	800	550	(250)	
Treasurer		88,329	88,329	75,569	(12,760)	
Assessor		64,601	64,601	63,751	(850)	
Elections		53,450	53,450	40,239	(13,211)	
Buildings and grounds		36,245	36,245	12,911	(23,334)	
Attorney		60,000	60,000	88,387	28,387	
Cemetery		1,500	1,500	381	(1,119)	
Total general government		831,868	831,868	<u>7</u> 84,498	(47,370)	
	4 - 1			YE	O & YEO	

# **Required Supplemental Information**

# **Budgetary Comparison Schedule General Fund**

								Actual Over (Under)	
		Budgeted Amounts				A - ( I	Final		
			Original		Final		Actual	<u>t</u>	Budget
Public safety Building inspection department		\$	198,416	\$	198,416	\$	188,064	\$	(10,352)
Public works Sanitation			705,216		705,216		676,460		(28,756)
Community and economic development Planning Zoning			20,600 1,500		20,600 1,500		18,449 451		(2,151) (1,049)
Total community and economic development			22,100		22,100		18,900		(3,200)
Recreation and culture Recreation			12,130		12,130		11,731		(399)
Other functions Data processing Non departmental			46,365 259,470		46,365 259,470		36,039 260,455		(10,326) 985
Total other functions			305,835		305,835		296,494		(9,341)
Capital outlay			152,000		152,000		294,940		142,940
Debt service Principal retirement			20,000		20,000				(20,000)
Transfers out			1,007,648		1,007,648		1,007,648		
Total expenditures			3,255,213		3,255,213		3,278,735		23,522
Excess of revenues over expenditures			189,458		189,458		3,463,074		3,273,616
Fund balance (deficit) - beginning of year			(113,098)		(113,098)		(113,098)		
Fund balance - end of year	4 - 2	<u>\$</u>	76,360	\$	76,360	\$	3,349,976 YEO		3. <u>273,616</u> EO

# **Required Supplemental Information**

# **Budgetary Comparison Schedule** Fire Fund

	Budgeted Amounts						
	Original	Final	Actual	Budget			
Revenues							
Taxes	\$ 660,000	\$ 660,000	\$ 695,361	\$ 35,361			
Charges for services	42,200	42,200	44,506	2,306			
Transfers in	238,026	238,026	238,026				
Total revenues	940,226	940,226	977,893	37,667			
Expenditures							
Current							
Public safety	820,233	820,233	789,997	(30,236)			
Capital outlay	78,000	78,000	47,059	(30,941)			
Debt service							
Principal retirement	29,993	29,993	29,992	(1)			
Interest and fiscal charges	12,000	12,000	8,224	(3,776)			
Total expenditures	940,226	940,226	875,272	(64,954)			
Excess of revenues over expenditures	-	-	102,621	102,621			
Fund balance - beginning of year							
Fund balance - end of year	<u>\$ -</u>	\$ -	\$ 102,621	\$ 102,621			



# Required Supplemental Information Budgetary Comparison Schedule

## Police Fund

	Budgeted	Amounts		Actual Over (Under) Final		
	Original	Final	Actual	Budget		
Revenues						
Taxes	\$ 665,000 \$	\$ 665,000	\$ 695,361	\$ 30,361		
Charges for services	80,400	80,400	53,396	(27,004)		
Transfers in	769,622	769,622	769,622			
Total revenues	1,515,022	1,515,022	1,518,379	3,357		
Expenditures						
Current	4 400 000	4 400 000	4.540.400	00.440		
Public safety	1,490,022	1,490,022	1,516,138	26,116 9,419		
Capital outlay	25,000	25,000	34,419	9,419		
Total expenditures	1,515,022	1,515,022	1,550,557	35,535		
Excess (deficiency) of revenues over expenditures	-	-	(32,178)	(32,178)		
Fund balance - beginning of year	<u> </u>					
Fund balance (deficit) - end of year	\$ - 9	\$ -	\$ (32,178)	\$ (32,178)		

# Other Supplemental Information

# **Combining Balance Sheet**

# **Nonmajor Governmental Funds**

	Community Drain  Development Maintenance  Block Grant Fund				arks and ecreation Fund	Total lonmajor vernmental Funds
Assets Cash and cash equivalents Receivables	\$	5,289	\$	168,151	\$ -	\$ 173,440
Taxes  Due from other funds		-		<u>-</u>	 228,000 18,749	228,000 18,749
Total assets	<u>\$</u>	5,289	\$	168,151	\$ 246,749	\$ 420,189
Liabilities Due to other funds Deferred revenue	\$	5,289	\$	300	\$ 379 228,000	\$ 5,968 228,000
Total liabilities		5,289		300	228,379	233,968
Fund balances				167,851	 18,370	 186,221
Total liabilities and fund balances	\$	5,289	\$	168,151	\$ 246,749	\$ 420,189

## **Other Supplemental Information**

# Combining Statement of Revenues, Expenditures and Changes in Fund Balances

### **Nonmajor Governmental Funds**

For the Year Ended December 31, 2007

	Deve	nmunity lopment k Grant	Drain Maintenance Fund	Parks and Recreation Fund	Total Nonmajor Governmental Funds
Revenues Taxes Charges for services Interest income	\$	- - 1,559	\$ - - 8,414	\$ 233,543 107,957	\$ 233,543 107,957 9,973
Total revenues		1,559	8,414	341,500	351,473
Expenditures Current Health and welfare Recreation and culture		1,559	<u>-</u>	- 323,130	1,559 323,130
Total expenditures		1,559		323,130	324,689
Excess of revenues over expenditures		-	8,414	18,370	26,784
Fund balance - beginning of year			159,437		159,437
Fund balance - end of year	<u>\$</u>	-	\$ 167,851	\$ 18,370	\$ 186,221

## **Other Supplemental Information**

## **Component Unit - Downtown Development Authority**

# **Budgetary Comparison Schedule**

For the Year Ended December 31, 2007

	Budgeted Amounts Original Final			Actual	Actual Over (Under) Final Budget		
Revenues							
Taxes	\$	481,000	\$	481,000	\$ 429,354	\$	(51,646)
Interest income		25,000		25,000	44,071		19,071
Rental income		10,000		10,000	 		(10,000)
Total revenues		516,000		516,000	473,425		(42,575)
Expenditures							
Current		400.050		400.050	400.050		00.400
Control outlook		102,950		102,950	126,352		23,402
Capital outlay Debt service		352,500		352,500	394,228		41,728
Principal retirement		40,000		40,000	11,040		(28,960)
Interest and fiscal charges		1,350		1,350	 -		(1,350)
		100.000		400.000	 		24.222
Total expenditures	_	496,800		496,800	 531,620		34,820
Excess (deficiency) of revenues over expenditures		19,200		19,200	(58,195)		(77,395)
Fund balance - beginning of year		932,640		932,640	 932,640		
Fund balance - end of year	<u>\$</u>	951,840	\$	951,840	\$ 874,445	\$	(77,395)

### **Component Unit - Downtown Development Authority**

# Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities

For the Year Ended December 31, 2007

Net change in fund balances -	- Total governmental funds	\$ (58,195)
Total change in net assets repoils different because:	rted for governmental activities in the statement of activities	
•	ital outlays as expenditures. However, in the statement of activities the cost of those timated useful lives and reported as depreciation expense.	322,505
Revenues in the statement of actin the funds.  Property taxes	ctivities that do not provide current financial resources are not reported as revenue	99,000
fund balance. In the statement	financing sources in the governmental funds and thus contribute to the change in of net assets, however, issuing debt increases long-term liabilities and does not s. Similarly, repayment of principal is an expenditure in the governmental funds atement of net assets.	
Repayments of long-term debt	t	 11,040
Change in net assets of gover	rnmental activities	\$ 374,350



# Other Supplemental Information Schedule of Indebtedness December 31, 2007

Governmental activities	Interest Rate	Date of Maturity	Amount of Annual Maturity	Decei	standing mber 31, 2007
Installment purchase agreement					
Fire apparatus	4.57%	5/25/2008 \$	29,992	\$	29,992
	4.57%	5/25/2009	29,992		29,992
	4.57%	5/25/2010	29,992		29,992
	4.57%	5/25/2011	29,992		29,992
	4.57%	5/25/2012	29,991		29,991
				\$	149,959
2007 Equipment note	4.62%	2008	83,315	\$	83,315
	4.62%	2009	87,246	·	87,246
	4.62%	2010	29,064		29,064
				\$	199,625
General obligation bonds					
2007 Town Center Redevelopment Bonds	8.00%	04/01/08	-	\$	-
	8.00%	04/01/09	-		-
	8.00%	04/01/10	45,000		45,000
	8.00%	04/01/11	50,000		50,000
	8.00%	04/01/12	55,000		55,000
	8.00%	04/01/13	60,000		60,000
	8.00%	04/01/14	65,000		65,000
	8.00%	04/01/15	70,000		70,000
	8.00%	04/01/16	75,000		75,000
	8.00%	04/01/17	80,000		80,000
	8.00%	04/01/18	90,000		90,000
	8.00%	04/01/19	95,000		95,000
	8.00%	04/01/20	105,000		105,000
	8.00%	04/01/21	115,000		115,000
	8.00%	04/01/22	125,000		125,000
	8.00%	04/01/23	135,000		135,000
	8.00%	04/01/24	145,000		145,000
	8.00%	04/01/25	155,000		155,000
	8.00%	04/01/26	170,000		170,000
	8.00%	04/01/27	185,000		185,000
	8.00%	04/01/28	200,000		200,000
	8.00%	04/01/29	215,000		215,000
	8.00%	04/01/30	235,000		235,000
	8.00% 8.00%	04/01/31 04/01/32	255,000 275,000		255,000 275,000
	8.00%	U <del>1</del> /U I/JZ	213,000		000,000
Total governmental activities					
Total governmental activities				φ 3,	349,584

# Other Supplemental Information Schedule of Indebtedness December 31, 2007

Business-type activities	Interest Rate	Date of Maturity	Amount of Annual Maturity	Outstanding December 31, 2007
Limited tax obligations 1999 Sewage disposal system	4.90% 5.00% 5.05% 5.10% 5.15% 5.20% 5.25%	10/1/2008 \$ 10/1/2009 10/1/2010 10/1/2011 10/1/2012 10/1/2013 10/1/2014 10/1/2015	10,000 10,000 15,000 15,000 20,000 25,000	10,000 10,000 15,000 15,000 20,000 25,000
	5.35%	10/1/2016 10/1/2017 10/1/2018	25,000 25,000 25,000	
1993 Sewage disposal system	2.00% 2.00% 2.00% 2.00%	10/1/2008 10/1/2009 10/1/2010 10/1/2011 10/1/2012 10/1/2013	230,000 240,000 245,000 250,000 250,000 255,000	240,000 245,000 250,000 250,000 255,000
Business-type activities General obligation bonds 1989 Water improvements		5/1/2008 5/1/2009	75,000 75,000	\$ 1,470,000 \$ 75,000 75,000 \$ 150,000
1995 Watermain extension	5.55% 5.55% 5.55%	5/5/2008 5/5/2009 5/5/2010	26,000 27,000 16,830	\$ 26,000 27,000 16,830
1994 Sewage disposal system	2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00%	10/1/2008 10/1/2009 10/1/2010 10/1/2011 10/1/2012 10/1/2013 10/1/2014 10/1/2015 10/1/2016	210,000 215,000 220,000 225,000 230,000 235,000 240,000 245,000	215,000 220,000 225,000 230,000

# Other Supplemental Information Schedule of Indebtedness December 31, 2007

Business-type activities	Interest Rate	Date of Maturity	Amount of Annual Maturity		utstanding cember 31, 2007
Installment purchase agreements 2003 Watermain extension	4.20% 4.20% 4.20%	5/1/2008 5/1/2009 5/1/2010	\$ 6,334 6,333 6,333	\$	6,334 6,333 6,333
	4.20% 4.20% 4.20% 4.20%	5/1/2011 5/1/2012 5/1/2013 5/1/2014	6,334 6,333 6,334		6,334 6,333 6,333 6,334
	4.20% 4.20% 4.20% 4.20%	5/1/2015 5/1/2016 5/1/2017 5/1/2018	6,333 6,334 6,333		6,333 6,333 6,334 6,333
			,	\$	69,667
Delphi watermain	4.85% 4.85% 4.85% 4.85% 4.85% 4.85% 4.85% 4.85% 4.85% 4.85% 4.85% 4.85% 4.85%	5/1/2008 5/1/2009 5/1/2010 5/1/2011 5/1/2012 5/1/2013 5/1/2014 5/1/2015 5/1/2016 5/1/2017 5/1/2018 5/1/2019 5/1/2020	10,000 10,000 10,000 10,000 10,000 10,000 15,000 15,000 15,000 15,000 15,000	\$	10,000 10,000 10,000 10,000 10,000 10,000 15,000 15,000 15,000 15,000 15,000
				<u>\$</u>	160,000
Sewer effluent pumps	3.88% 3.88% 3.88% 3.88% 3.88% 3.88%	5/1/2008 5/1/2009 5/1/2010 5/1/2011 5/1/2012 5/1/2013 5/1/2014	11,000 11,000 11,000 11,000 11,000 11,000	\$	11,000 11,000 11,000 11,000 11,000 11,000
				<u>\$</u>	77,000
Total business-type funds				\$	4,256,497

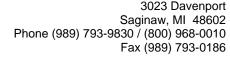
## Other Supplemental Information Schedule of Indebtedness December 31, 2007

Component unit
General obligation bonds
Installment loan

		Amount of	Outs	standing
Interest	Date of	Annual	Dece	mber 31,
Rate	Maturity	 Maturity	2	2007
0.00%	06/01/07	\$ 2,760	\$	2,760
0.00%	09/01/07	2,760		2,760
0.00%	12/01/07	2,760		2,760
0.00%	03/01/08	2,760		2,760
0.00%	06/01/08	2,760		2,760
0.00%	09/01/08	2,760		2,760
0.00%	12/01/08	2,760		2,760
0.00%	03/01/09	2,760		2,760
0.00%	06/01/09	2,760		2,760
0.00%	09/01/09	2,760		2,760
0.00%	12/01/09	2,761		2,761
0.00%	03/01/10	2,760		2,760
0.00%	06/01/10	2,760		2,760
0.00%	09/01/10	2,760		2,760
0.00%	12/01/10	2,760		2,760
0.00%	03/01/11	2,760		2,760
0.00%	06/01/11	2,760		2,760
0.00%	09/01/11	2,760		2,760
0.00%	12/01/11	2,761		2,761
0.00%	03/01/12	2,760		2,760
0.00%	06/01/12	2,760		2,760
0.00%	09/01/12	2,760		2,760
0.00%	12/01/12	2,760		2,760
0.00%	03/01/13	2,760		2,760
0.00%	06/01/13	2,760		2,760
0.00%	09/01/13	2,760		2,760
0.00%	12/01/13	2,761		2,761
0.00%	03/01/14	2,760		2,760
0.00%	06/01/14	2,760		2,760
0.00%	09/01/14	2,760		2,760
0.00%	12/01/14	2,760		2,760
0.00%	03/01/15	2,760		2,760
0.00%	06/01/15	2,760		2,760
0.00%	09/01/15	2,760		2,760
0.00%	12/01/15	2,761		2,761
			\$	96,604

Total component unit







May 16, 2008

Management and the Board of Trustees Buena Vista Charter Township

We have completed our audit of the financial statements of Buena Vista Charter Township as of and for the year ended December 31, 2007 and have issued our report dated May 16, 2008. We are required to communicate certain matters to you in accordance with auditing standards generally accepted in the United States of America that are related to internal control and the audit. The appendices to this letter set forth those communications as follows:

I Communication of Internal Control Matters Identified During the Audit

II Auditor's Communication of Significant Matters with Those Charged with Governance

**III Management Comments** 

We discussed these matters with various personnel in the organization during the audit and are currently scheduled to meet with the Board on May 27, 2008. We would also be pleased to meet with again you to discuss these matters at your convenience.

These communications are intended solely for the information and use of management, the Board of Trustees, others within the organization, and are not intended to be and should not be used by anyone other than those specified parties.

Yeo & Yeo, P.C. Saginaw, Michigan Communication of Internal Control Matters Identified During an Audit

In planning and performing our audit of the financial statements of Buena Vista Charter Township as of and for the year ended December 31, 2007, in accordance with auditing standards generally accepted in the United States of America, we considered Buena Vista Charter Township internal control over financial reporting as a basis for designing our audit procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency or combination of control deficiencies that adversely affects the entity's ability to initiate, authorize, record, process or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the entity's financial statements that is more than inconsequential will not be prevented or detected by the entity's internal control. We consider the following deficiencies to be significant deficiencies in internal control:

#### **FUND DEFICITS AND BUDGETING**

At the end of the prior year, the Township had accumulated a deficit fund balance in the General Fund. The Township filed the deficit elimination plan immediately, and through good management of expenditures and monitoring the budget the manager and the department heads reduced costs across the board and this deficit was eliminated in 2007.

During the current year, the Township accumulated an unrestricted net asset deficit in the Sewer Fund. The Township did increase the rate during the current year which has limited the deficit. It is crucial for the Township to address this issue and make sure the current rate is sufficient to eliminate this deficit position. Management believes that the current 2008 Sewer Fund budget will eliminate this deficit. We encourage the Township Board and management to use the budget and review the budget regularly to use the assets of the government more efficiently and effectively.

Also during the current year, the Township set up new funds to better monitor its individual tax levies and cost centers (Police Fund, Fire Fund, and the Park and Recreation Fund), and we felt this is a good way for the Township to monitor its larger cost centers. However in the current year the Police Fund ended with a small fund balance deficit. The amount is about 2% of total police operations and the adopted 2008 Police Fund budget does not eliminated this deficit. We recommend that management amend the 2008 budget and evaluate how best to eliminate this deficit in the current year.



#### **UNCOLLECTED PERSONAL PROPERTY TAX**

Again in the current year, we noted that very little monies were collected on delinquent personal property taxes for prior years. The Township is currently not pursuing tax collections from those members of the community. We encourage the Treasurers Department to issue letters to the delinquent property owners and follow up to collect this money that belongs to not only the Township, but also other governments and school districts.

#### **PROPERTY TAX FUNDS**

Again in the current year, we found that property tax funds were not being distributed timely as required by State law. In addition, the current tax fund information was not being reconciled on a timely basis as information was not being provided to Fiscal Services. We also found that several weeks of time had passed between when certain checks were written and when they cleared the bank, which indicates that several checks were either back dated or not distributed to the recipients timely. We strongly believe that timely distributions are a must and that reconciliations of tax fund bank accounts should be completed within a month of receiving the statement.

We strongly recommend that the Township look at the structure in the Treasurer's Department and make every effort to improve the operations as it relates to tax collections and distributions. The tax collections must be distributed in accordance with State law and the need for timely reconciliations is pretty clear. The Township Board and management should consider whether it might be more beneficial to have a third party administer the tax collections and distributions as has been done in the past when repeat issues have occurred in this area.

#### **SEPARATION OF DUTIES**

We are sensitive to the fact that the Township has limited resources. Even within small organizations there is the ability to gain some level of separation of duties. We recommend that a certain minimum separation of duties be implemented to increase the effectiveness of internal controls within the Treasurer's Department. These procedures will help prevent human errors as well as act as a deterrent to potential fraud.

We suggest that a second signature be added to all tax fund bank accounts, and they be handled just like all other checks that the Township processes. We further suggest that the tax collection funds be recorded and distributed through the Township's normal accounting record keeping system

In addition, we feel that an individual outside of the Treasurer's Department should receive the bank statements directly unopened and review them for irregularities and tracing checks and other transactions to support on a monthly basis. It is essential to review monthly reconciliations for proper accounting and ensure that the collections and disbursements from the tax collections funds are timely.



#### **BANK ACCOUNTS**

Over the past several years, the Township closed a number of funds due mostly to tax levies and special assessments coming to an end and the need for separate funds having passed. In many cases, these bank accounts still remain open with minor balances that should have been transferred and closed, but these accounts still remain open. This causes staff to continue to work with these accounts monthly causing more meaningless paperwork and is an inefficient use of staff time. In our opinion, there appears to be a lack of communication between the Treasurer's Department and Fiscal Services as it relates to bank accounts and other matters as noted above. These departments must interact effectively with each other under the current structure of the Township.

We feel that the Fiscal Services Department should be able to recommend that certain accounts be closed and that the Treasurer's Department should close those accounts. The Fiscal Services Department reconciles all of the accounts and should be given inquiry only status on all Township bank accounts to more efficiently perform their jobs. In addition, we continue to recommend that more memorandums be written to provide a trail of requested information as it relates to one side not providing required information to the other.

#### TAX FUND RECONCILIATIONS

The total tax levy funds that account for the summer and winter tax collections are reconciled in total once a year after all tax collections are settled with the County. The bank accounts for these funds are reconciled monthly. For example, the 2006 tax levy (taxes were collected in July 2006 through June 2007), was reconciled in March 2008. If the Township continues to monitor these funds in this manner no one will be looking at the 2007 levy until the winter of 2009.

We recommend that as soon as the 2007 tax fund is settled with Saginaw County that Fiscal Services perform a reconciliation of the tax fund and make sure that all of the funds were distributed to the proper tax receiving units in a timely fashion. This will help improve the overall financial reporting of the Township and will make closing out those funds much easier for all staff involved.



#### Responsibilities under generally accepted auditing standards

As stated in our engagement letter dated, we are responsible for conducting our audit in accordance with auditing standards generally accepted in the United States of America (US GAAS) established by the Auditing Standards Board of the American Institute of Certified Public Accountants. Our responsibility, as prescribed by US GAAS, is to express an opinion about whether the financial statements prepared by management, with your oversight, are fairly presented, in all material respects. Our audit does not relieve you of your responsibilities.

#### Planned Scope and Timing of the Audit

We performed the audit as outlined in our discussion with you related to planning matters on December 1, 2007.

#### **Significant Audit Findings**

- Management is responsible for the selection and use of appropriate accounting
  policies. We will advise management about their appropriateness and
  application. The significant accounting policies are described in (Note 1) of the
  financial statements. We noted no transactions entered into by the organization
  during the year where there is lack of authoritative guidance or consensus. There
  are no significant transactions that were recognized in a period other than which
  they occurred.
- Accounting estimates are based on management's knowledge and experience about past and current events and assumptions. Some estimates are sensitive because of their significance to the financial statements and the fact that future events affecting them may differ from those expected.
- Disclosures in the financial statements are neutral, consistent and clear.

#### Difficulties Encountered During the Audit - None

#### **Corrected and Uncorrected Misstatements**

Professional standards require that the auditor accumulate all known and likely misstatements identified during the audit, other than those the auditor believes to be trivial. The adjustments identified during the audit have been communicated to management and management has posted all adjustments as applicable. Management has determined that the effects of the uncorrected misstatements attached are immaterial both individually and in the aggregate, qualitatively and quantitatively, to the financial statements taken as a whole.



#### **Disagreements with Management**

A disagreement with management is defined as a financial accounting, reporting or auditing matter, whether or not resolved to our satisfaction, which could be significant, individually or in the aggregate to the financial statements or the auditor's report. We had no disagreements with management during the audit.

#### **Management Representations**

We have requested certain representations from management that are included in the management representation letter dated as of the date of the audit report.

#### **Management's Consultations with Other Accountants**

From time to time, management may decide to consult with other accountants about audit and accounting matters. Should this occur, professional standards require the consulting accountant to communicate with us to determine that they have all the relevant facts. To our knowledge, there were no consultations with other accountants during the year.

#### Significant Issues Discussed or Subject to Correspondence with Management

From time to time auditors discuss significant issues with management such as business conditions affecting the entity, business plans and strategies that may affect the risk of material misstatement and the application of accounting principles and auditing standards. The issues discussed during the audit occurred during the normal course of our professional relationship and our responses were not a condition to our retention.



# Appendix 3 Management Comments

In planning and performing our audit of the financial statements of Buena Vista Charter Township as of and for the year ended December 31, 2007, we considered Buena Vista Charter Township internal control over financial reporting (internal control) as a basis for designing our audit procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control.

However, during our audit we became aware of several matters that are opportunities for strengthening internal controls, improving operating efficiency and reducing expenses. This letter does not affect our report date May 16, 2008, on the financial statements of Buena Vista Charter Township. Our comments and recommendations regarding those matters are:

#### INTERNAL CONTROL DOCUMENTATION

As part of our audit planning procedures, we are required to obtain an understanding of internal control of the Township. Part of the internal control process is the communication of information, including the communication of how internal controls are designed and operating. During our audit planning procedures we noted that documentation of internal control policies and procedures was incomplete. recommend that the Township completely document and disseminate all internal control policies and procedures in one document. This ensures that all employees understand what their responsibilities in internal control are. In addition, it ensures continuity of internal control procedures in the unfortunate event of employee turnover or unexpected absence. Documentation should not only indicate the flow of documents but also what internal control procedures are performed by each employee and what documentation is required to indicate a procedure was completed. The monitoring process should also be documented in this procedures manual, including who is responsible for monitoring, the minimum monitoring which must be done, and what documentation is required to indicate monitoring was performed.

#### **CREDIT CARDS**

We understand that the Township uses credit and purchasing cards to assist in the ease of purchasing and operation of the Township. The cards however, expose the Township to risks of misuse and a lack of documentation. As part of our audit, we reviewed several credit card statements and purchase receipts to understand the controls over these purchases. During our review of those statements we noted that finance charges and late fees were being assessed due to late payments. We encourage the Township to pay credit cards timely and limit the use of credit cards. Additionally, it was noted that the Michigan State Police is investigating allegations of improper credit card usage. There is no additional information available as of the date of our report.



#### **NEW ACCOUNTING AND AUDITING STANDARDS**

There are several new accounting and auditing standards issued that will affect the Township. Most notably Financial Accounting Standard #45 – Financial Reporting for Post Retirement Benefit Plans Other Than Pension Plans. The Township currently pays for retiree post retirement benefits for nine former employees on a pay as you go basis. Under this new standard the Township would have to begin recognizing this obligation in the 2009 calendar year.